

**Lake of the Woods District  
Hospital Foundation  
Financial Statements  
For the year ended March 31, 2025**

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To the Board of Directors of Lake of the Woods District Hospital Foundation:

## Qualified Opinion

We have audited the financial statements of Lake of the Woods District Hospital Foundation (the "Organization"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization's as at March 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from donations and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to donations and fundraising revenues, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, net assets as at April 1 and March 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization's in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization's or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kenora, Ontario

June 18, 2025

*MNP LLP*

Chartered Professional Accountants

Licensed Public Accountants

# Lake of the Woods District Hospital Foundation

## Statement of Financial Position

March 31 2025 2024

### Assets

#### Current

Cash (Note 2)	\$ 2,481,658	\$ 691,190
Accounts receivable	13,374	14,227
Prepaid expenses	23,510	19,032

#### Investments (Note 3)

#### Capital assets (Note 4)

	2,518,542	724,449
	2,486,152	1,823,985
	48,998	62,065

	\$ 5,053,692	\$ 2,610,499
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### Liabilities and Net Assets

#### Current

Accounts payable and accrued liabilities (Note 5)	\$ 880,969	\$ 130,315
Deferred contributions	54,571	20,000

	935,540	150,315
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#### Net Assets

##### General Fund

Invested in capital assets	48,998	62,065
Unrestricted net assets	203,784	26,542

	252,782	88,607
Externally restricted assets (Donor Designated Funds)	2,178,537	771,689

	2,431,319	860,296
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##### Endowment Fund

Internally restricted funds endowed by the board	1,686,833	1,599,888
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	4,118,152	2,460,184
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	\$ 5,053,692	\$ 2,610,499
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On behalf of the Foundation:





The accompanying notes are an integral part of these financial statements.

# Lake of the Woods District Hospital Foundation

## Statement of Operations

For the year ended March 31	General Fund		Donor Designated Fund		Endowment Fund		Total	Total
	2025	2024	2025	2024	2025	2024	2025	2024
<b>Revenue</b>								
Donations and fundraising								
General	\$ 887,051	\$ 1,103,558	\$ 3,244,000	\$ 1,151,718	\$ -	\$ 157,536	\$ 4,131,051	\$ 2,412,812
50/50 draws	384,093	352,265	-	-	-	-	384,093	352,265
Donated goods and services	108,725	86,424	1,216	-	-	-	109,941	86,424
Investment income								
- dividends and interest	81,243	66,694	-	-	45,428	46,529	126,671	113,223
Realized capital gain	-	-	-	-	33,789	1,272	33,789	1,272
	<b>1,461,112</b>	<b>1,608,941</b>	<b>3,245,216</b>	<b>1,151,718</b>	<b>79,217</b>	<b>205,337</b>	<b>4,785,545</b>	<b>2,965,996</b>
<b>Expenses</b>								
Amortization	13,066	3,267	-	-	-	-	13,066	3,267
Bank charges and fees	17,330	13,745	-	-	-	-	17,330	13,745
Fundraising								
General	178,428	214,214	7,881	-	-	-	186,309	214,214
50/50 draw expenses	57,300	51,749	-	-	-	-	57,300	51,749
50/50 draw payouts	252,140	179,325	-	-	-	-	252,140	179,325
Investment management fees	1,879	1,596	-	-	16,007	8,908	17,886	10,504
Postage and office	28,569	33,971	-	-	-	-	28,569	33,971
Printing and advertising	45,629	9,735	28,036	-	-	-	73,665	9,735
Professional fees	12,512	98,281	140,643	-	-	-	153,155	98,281
Travel and education	1,165	703	1,917	-	-	-	3,082	703
Wages and benefits	298,132	213,143	-	-	-	-	298,132	213,143
	<b>906,150</b>	<b>819,729</b>	<b>178,477</b>	<b>-</b>	<b>16,007</b>	<b>8,908</b>	<b>1,100,634</b>	<b>828,637</b>
<b>Excess of revenue over expenses before transfers</b>	<b>554,962</b>	<b>789,212</b>	<b>3,066,739</b>	<b>1,151,718</b>	<b>63,210</b>	<b>196,429</b>	<b>3,684,911</b>	<b>2,137,359</b>
Transfers to Lake of the Woods District Hospital	(386,972)	(813,730)	(1,659,891)	(662,821)	-	-	(2,046,863)	(1,476,551)
Change in unrealized capital gain (loss)	(3,815)	8,666	-	-	23,735	124,428	19,920	133,094
<b>Excess (deficiency) of revenue over expenses for the year</b>	<b>164,175</b>	<b>(15,852)</b>	<b>1,406,848</b>	<b>488,897</b>	<b>86,945</b>	<b>320,857</b>	<b>1,657,968</b>	<b>793,902</b>
Balance, beginning of year	88,607	104,459	771,689	282,792	1,599,888	1,279,031	2,460,184	1,666,282
<b>Balance, end of year</b>	<b>\$ 252,782</b>	<b>\$ 88,607</b>	<b>\$ 2,178,537</b>	<b>\$ 771,689</b>	<b>\$ 1,686,833</b>	<b>\$ 1,599,888</b>	<b>\$ 4,118,152</b>	<b>\$ 2,460,184</b>

The accompanying notes are an integral part of these financial statements.

## Lake of the Woods District Hospital Foundation

### Statement of Cash Flows

For the year ended March 31	2025	2024
<b>Cash flows from operating activities</b>		
Cash received from donations and fundraising	\$ 4,515,144	\$ 2,765,077
Investment income received	126,671	113,223
Cash paid for operating expenses	(230,598)	(972,478)
Cash paid to Lake of the Woods District Hospital	(2,046,863)	(1,476,551)
Cash received from deferred contributions	34,571	20,000
	<u>2,398,925</u>	<u>449,271</u>
<b>Non-cash item</b>		
Change in unrealized gains/losses on investments	(19,920)	(133,094)
	<u>2,379,005</u>	<u>316,177</u>
<b>Cash flows from investing activities</b>		
Net purchase of investments	(588,538)	(73,613)
Purchase of capital assets	-	(65,332)
	<u>(588,538)</u>	<u>(138,945)</u>
<b>Net increase in cash</b>	1,790,467	177,232
<b>Cash, beginning of year</b>	<u>691,190</u>	<u>513,958</u>
<b>Cash, end of year</b>	<u>\$ 2,481,657</u>	<u>\$ 691,190</u>

The accompanying notes are an integral part of these financial statements.

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# Lake of the Woods District Hospital Foundation

## Notes to Financial Statements

March 31, 2025

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### 1. Nature of Operations and Summary of Significant Accounting Policies

#### **Purpose of the Foundation**

The Lake of the Woods District Hospital Foundation was incorporated November 13, 1992 for the purpose of raising, holding and investing funds for capital projects of the Lake of the Woods District Hospital as approved by the hospital's Board of Trustees. The Lake of the Woods District Hospital Foundation is incorporated under the Canada Corporations Act as a not-for-profit organization and is a registered charity under the Income Tax Act.

#### **Basis of Accounting**

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

#### **Fund Accounting**

The Foundation follows the restricted fund method of accounting for contributions. In order to ensure observance of the limitations and restrictions placed on the use of resources available to the Foundation, the accounts of the Foundation are maintained in funds. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board of Directors. Transfers between the funds are made when it is considered appropriate and authorized by the Board. These interfund transfers are recorded in the statement of changes in net assets. For financial reporting purposes, the accounts have been classified into the following funds:

#### **General Fund**

The General Fund accounts for the Foundation's general fundraising, granting and administrative activities. The General Fund reports unrestricted resources available for immediate purposes.

#### **Donor Designated Fund**

The Donor Designated Fund reports restricted resources that are to be used for purposes as specified by the respective donors.

#### **Endowment Fund**

The Endowment Fund includes those funds where either donor or internal restrictions require that the principal be maintained by the Foundation on a permanent basis.

#### **Revenue Recognition of Contributions**

Donations and bequests are recorded on a cash basis.

Unrestricted and restricted contributions are recognized as revenue of the General Fund, Donor Restricted Fund or the Endowment Fund in the year received.

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# Lake of the Woods District Hospital Foundation

## Notes to Financial Statements

March 31, 2025

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### 1. Nature of Operations and Summary of Significant Accounting Policies - continued

#### **Recognition of Pledges**

Because of the uncertainty of the collectibility of pledges, the Foundation recognizes only those pledges for which contributions have been received at the date of the financial statements.

#### **Contributed Materials and Services**

Contributed materials and services are recognized in the financial statements when the fair value can be reasonably estimated and when the materials and services are used in the normal course of the Foundation's operations and would otherwise have been purchased.

#### **Investment Income**

The investments of the Foundation are recorded at fair market value. Investment income includes dividends, interest and realized and unrealized gains.

#### **Use of Estimates**

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

#### **Financial Instruments**

Arm's length financial instruments are recorded at fair value at initial recognition.

Related party financial instruments quoted in an active market or those with observable inputs significant to the determination of fair value or derivative contracts are recorded at fair value at initial recognition. All other related party financial instruments are recorded at cost at initial recognition.

In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.



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## Lake of the Woods District Hospital Foundation

### Notes to Financial Statements

March 31, 2025

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#### 1. Nature of Operations and Summary of Significant Accounting Policies - continued

##### Capital Assets

Capital assets are recorded at cost. Amortization is provided on a straight line basis using rates which are based upon the estimated useful lives of the assets as follows:

Donor Board	5 years
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#### 2. Cash

The Foundation's bank accounts are held at a chartered bank and earn interest at prime minus 2%.

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#### 3. Investments

The fair value of investments held as at March 31, 2025, was as follows:

	2025	2024
Cash accounts (cost - \$14,474)	\$ 14,474	\$ 14,428
Bond funds and fixed instruments (cost - \$1,859,938)	1,842,593	1,175,943
Equity funds (cost - \$391,983)	629,085	633,614
	<u>\$ 2,486,152</u>	<u>\$ 1,823,985</u>

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#### 4. Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Donor board	\$ 65,331	\$ (16,333)	\$ 110,580	\$ (48,515)
Net book value		<u>\$ 48,998</u>		<u>\$ 62,065</u>

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## Lake of the Woods District Hospital Foundation

### Notes to Financial Statements

March 31, 2025

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#### 5. Accounts Payable and Accrued Liabilities

	2025	2024
Trade and accrued liabilities	\$ 7,945	\$ 21,838
Payable to Lake of the Woods District Hospital	873,024	108,477
	<u>\$ 880,969</u>	<u>\$ 130,315</u>

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#### 6. Financial Instrument Risk

##### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Foundation is exposed to interest rate risk arising through its investment portfolio held in bond funds with fixed interest rates, resulting in changes in fair value of the bonds as market interest rates for similar bonds change.

The Foundation manages its interest rate risk through limiting funds invested in bonds. The Foundation's investment manager invests in bonds either directly or indirectly by investing in short term income funds. At March 31, 2025, 74% (2024 - 65%) of its investments were held in bond funds and fixed instruments.

##### Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Foundation's operating cash accounts are held at a major institution and with Manitou's custodian RBC Investor & Treasury Services.

##### Currency Risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Foundation limits its exposure to changes in currency by having limits on holdings in foreign investments. At March 31, 2025, 25% (2024 - 35%) of its investments were held in global equity funds.

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## Lake of the Woods District Hospital Foundation

### Notes to Financial Statements

March 31, 2025

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#### 6. Financial Instrument Risk

##### Market Risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation is exposed to market risk as its investment portfolio includes both equity instruments and debt instruments (bonds) that are subject to market volatility. The markets are affected by a number of factors including changes in interest rates, availability of financing, exchange rates and general economic conditions. The market fluctuations have the potential to create both gains and losses within the investment portfolio.

To minimize market risk, the Foundation follows investment policy guidelines which limit investment in both common shares and bonds to an upper limit along with holding bonds in certain credit ratings. At March 31, 2025, 26% (2024 - 35%) of its investments were held in equity funds.

There were no changes in the nature of this risk from the prior year.

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#### 7. Subsequent Events

Subsequent to the year end, the United States government announced new tariffs on imported goods. The Canadian government then announced retaliatory tariffs and other measures. This has caused significant economic uncertainty and the effects on the Foundation, and in particular, the potential impacts of the market values of its investments, are currently uncertain.

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#### 8. Standby Letter of Credit

The Foundation has a standby letter of credit with a chartered bank in the amount of \$39,000. The balance is due on demand to the Alcohol and Gaming Commission of Ontario in relation to the monthly Early Bird Draws for the Foundation's online 50/50 lottery. None of the balance has been demanded as of March 31, 2025.

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#### 9. Commitments

The Foundation has made a commitment to the Lake of the Woods District Hospital to raise and transfer \$9.5 million over fiscal years 2025 through 2029 as part of a comprehensive capital plan. \$2,046,863 of this commitment has been fulfilled and transferred to the end of 2025. Subsequent to the completion of the commitment towards the capital plan, the Foundation will undertake a campaign to fulfill its commitment of \$5 million towards the construction of a new hospital.